



First Quarter 2016 Earnings Call
April 28, 2016

Ilene Gordon, Chairman, President, and CEO
Jack Fortnum, Chief Financial Officer

Forward-Looking Statements

This presentation contains or may contain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. The Company intends these forward-looking statements to be covered by the safe harbor provisions for such statements. Forward-looking statements include, among other things, any statements regarding the Company's prospects or future financial condition, earnings, revenues, tax rates, capital expenditures, expenses or other financial items, any statements concerning the Company's prospects or future operations, including management's plans or strategies and objectives therefor and any assumptions, expectations or beliefs underlying the foregoing. These statements can sometimes be identified by the use of forward looking words such as "may," "will," "should," "anticipate," "assume", "believe," "plan," "project," "estimate," "expect," "intend," "continue," "pro forma," "forecast," "outlook" or other similar expressions or the negative thereof. All statements other than statements of historical facts in this presentation or referred to in this presentation are "forward-looking statements." These statements are based on current circumstances or expectations, but are subject to certain inherent risks and uncertainties, many of which are difficult to predict and are beyond our control. Although we believe our expectations reflected in these forward-looking statements are based on reasonable assumptions, stockholders are cautioned that no assurance can be given that our expectations will prove correct. Actual results and developments may differ materially from the expectations expressed in or implied by these statements, based on various factors, including the effects of global economic conditions, including, particularly, continuation or worsening of the current economic, currency and political conditions in South America and economic conditions in Europe, and their impact on our sales volumes and pricing of our products, our ability to collect our receivables from customers and our ability to raise funds at reasonable rates; fluctuations in worldwide markets for corn and other commodities, and the associated risks of hedging against such fluctuations; fluctuations in the markets and prices for our co-products, particularly corn oil; fluctuations in aggregate industry supply and market demand; the behavior of financial markets, including foreign currency fluctuations and fluctuations in interest and exchange rates; volatility and turmoil in the capital markets; the commercial and consumer credit environment; general political, economic, business, market and weather conditions in the various geographic regions and countries in which we buy our raw materials or manufacture or sell our products; future financial performance of major industries which we serve, including, without limitation, the food and beverage, paper, corrugated, and brewing industries; energy costs and availability, freight and shipping costs, and changes in regulatory controls regarding quotas, tariffs, duties, taxes and income tax rates; operating difficulties; availability of raw materials, including potato starch, tapioca and the specific varieties of corn upon which our products are based; energy issues in Pakistan; boiler reliability; our ability to effectively integrate and operate acquired businesses, including the Penford business; our ability to achieve budgets and to realize expected synergies; our ability to complete planned maintenance and investment projects successfully and on budget; labor disputes; genetic and biotechnology issues; changing consumption preferences including those relating to high fructose corn syrup; increased competitive and/or customer pressure in the corn refining industry; and the outbreak or continuation of serious communicable disease or hostilities including acts of terrorism. Our forward-looking statements speak only as of the date on which they are made and we do not undertake any obligation to update any forward-looking statement to reflect events or circumstances after the date of the statement as a result of new information or future events or developments. If we do update or correct one or more of these statements, investors and others should not conclude that we will make additional updates or corrections. For a further description of these and other risks, see "Risk Factors" included in our Annual Report on Form 10-K for the year ended December 31, 2015 and subsequent reports on Forms 10-Q and 8-K.

Perspective on IQ 2016

- Strong operating results
 - 4% Volume growth; 6% acquisition-related, -2% planned shed from Port Colborne sale
 - North America drove majority of increase
 - Operational efficiencies and global optimization
- Business model and strategy are working
- The Penford and Kerr acquisitions continue to exceed expectations
- Announced pending acquisition of Shandong Huanong in China

North America first quarter business highlights

- North America operating income \$149M, up \$47M
- Overall volumes were up 8%
 - 11% volume increase from Penford and Kerr acquisitions
 - 3% decrease planned shed from Port Colborne sale
- Improved price/product mix
 - Specialty sales
 - Margin expansion in our core ingredients
- Improvements in operational efficiencies

South America first quarter business highlights

- South America operating income \$18M, down \$7M affected by:
 - Foreign exchange headwinds
 - Higher input costs, and
 - Lower volumes in Brazil and Argentina
- Continued pricing actions and focus on cost management

First quarter business highlights

Asia Pacific

- \$28M of operating income, up \$2M
- Margin expansion offset currency headwinds

Europe/Middle East/Africa (EMEA)

- \$26M of operating income, up \$4M
- Higher volumes and margin expansion offset foreign exchange headwinds

First quarter 2016

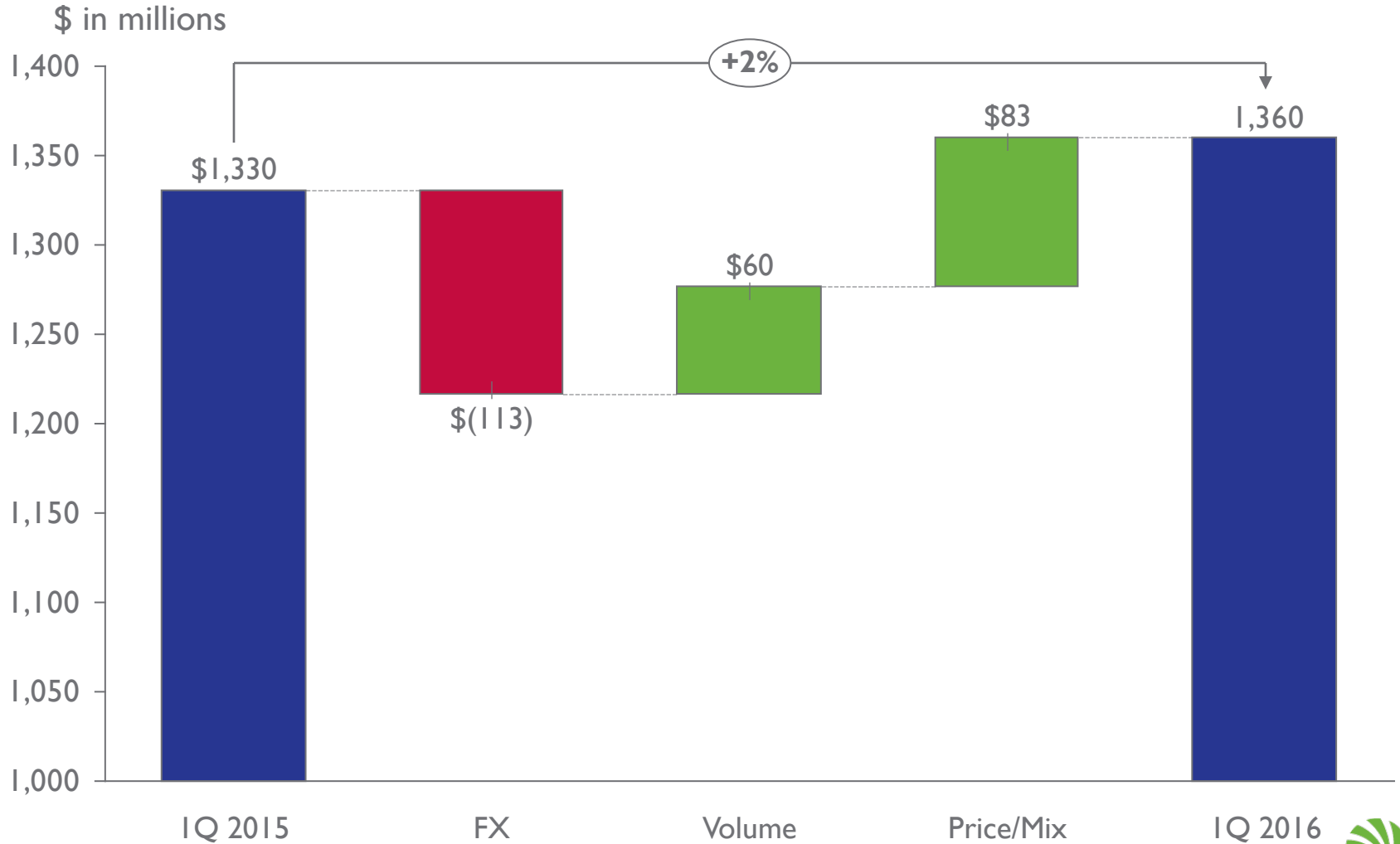
Income statement highlights

\$ in millions, unless noted	1Q 2015	1Q 2016	Change
Net Sales	\$ 1,330	\$ 1,360	\$ 30
Gross Profit	\$ 281	\$ 339	\$ 58
<i>Gross Profit Margin</i>	<i>21.1%</i>	<i>24.9%</i>	<i>380 bps.</i>
Reported Operating Income	\$ 139	\$ 200	\$ 61
Adjusted Operating Income*	\$ 157	\$ 201	\$ 44
Reported Diluted EPS	\$ 1.15/share	\$ 1.73/share	\$ 0.58/share
Adjusted Diluted EPS*	\$ 1.30/share	\$ 1.74/share	\$ 0.44/share

Note: Amounts may not foot due to rounding.

*See appendix for a reconciliation of these non-GAAP financial measures to U.S. GAAP measures.

Q1 2016 Net Sales bridge



Note: Amounts may not foot due to rounding.

First quarter 2016

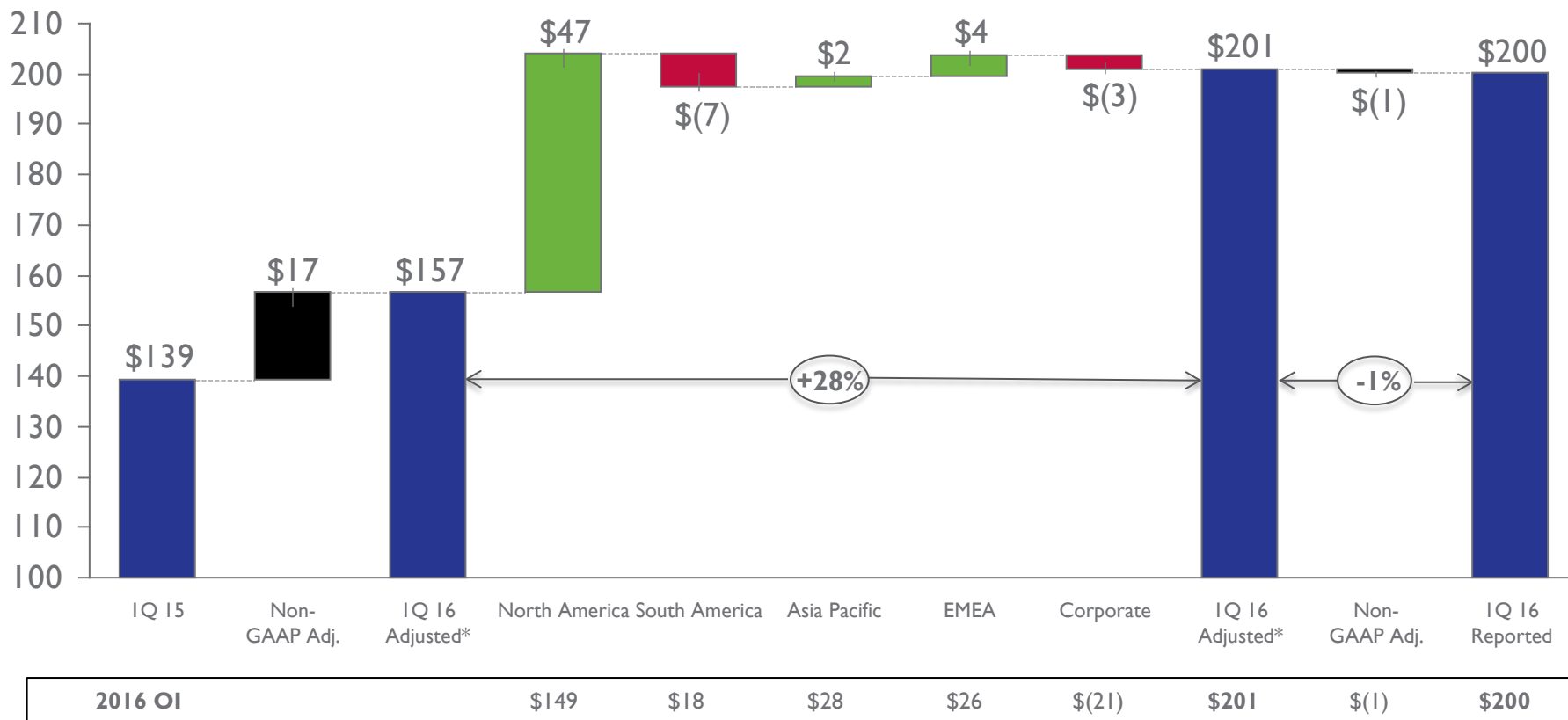
Net sales variance by region

	Foreign Exchange	Volume	Price/mix	Net Sales Change
North America	-1%	8%	4%	11%
South America	-34%	-5%	22%	-17%
Asia Pacific	-7%	-	-3%	-10%
EMEA	-4%	10%	-3%	3%
Ingredion	-8%	4%	6%	2%

Note: Amounts may not foot due to rounding.

Q1 2016 Operating income bridge

\$ in millions



Note: Amounts may not foot due to rounding.

*See appendix for a reconciliation of these non-GAAP financial measures to U.S. GAAP measures.

Estimated first quarter 2016 EPS bridge

Amounts are dollars/share

1Q 2015 Reported Diluted EPS

\$1.15

Acquisition/Integration costs

0.06

Impairment/Restructuring costs

0.09

1Q 2015 Adjusted Diluted EPS*

\$1.30

1Q 2016 Adjusted Diluted EPS*

\$1.74

Acquisition/Integration costs

(0.01)

1Q 2016 Reported Diluted EPS

\$1.73

Margin	\$	0.51
Volume		0.05
Foreign Exchange Rates		(0.13)
Other Income / (Expense)		(0.02)
Changes from Operations	\$	0.41

Financing Costs	\$	-
Non-controlling Interests		(0.01)
Tax Rate		0.05
Shares Outstanding		(0.01)
Non-Operational Changes	\$	0.03

Note: Amounts may not foot due to rounding.

*See appendix for a reconciliation of these non-GAAP financial measures to U.S. GAAP measures.

2016 income statement guidance

- Anticipated 2016 adjusted EPS is raised to \$6.45 - \$6.75 per share; excluding acquisition-related and integration and any potential impairment or restructuring costs
 - Net sales are expected to be in line with last year
 - Volumes are expected to be slightly down due to sale of Port Colborne, Canada plant
 - Anticipated currency headwinds outside the U.S. of \$0.30-\$0.40
 - Corporate expenses expected to be slightly higher
 - Financing costs anticipated to be higher than 2015 due to higher interest rates on our floating rate debt and expectation to refinance our 2017 maturities
 - Effective adjusted annual tax rate estimated to be in range of 30%-32%

Regional outlook

North America

- Net sales expected to be up compared to last year
- Volumes expected to be down compared to last year due to Port Colborne sale
- Operating income expected to be up
- The Penford acquisition is expected to achieve at least \$25 million in cost synergies
- Kerr integration on-track

South America

- Net sales expected to be down due to anticipated FX headwinds and slow economic growth
- Continued focus on cost management
- Operating income expected to be modestly down versus 2015

Regional outlook

Asia Pacific

- Net sales expected to be down versus prior year due to pass through of lower input costs and expected FX headwinds
- Operating income growth anticipated with expected specialty volume growth partially offset by anticipated FX headwinds

EMEA

- Net sales expected to be up versus prior year as anticipated volume growth throughout the region offsets anticipated FX headwinds and pass through of lower input costs
- Operating income anticipated to be up versus prior year; anticipated volume growth and improved price/mix are expected to offset anticipated FX headwinds

Q1 2016 cash provided by operations

Amounts are in millions

Net Income*	\$ 130
Depreciation and Amortization	\$ 47
Working Capital	\$ (96)
Other	\$ 15
Cash Provided by Operations	\$ 96

Uses of cash

<i>Capital Expenditures, net</i>	\$ (59)
<i>Dividend Payments</i>	\$ (35)
<i>Share issuance, net</i>	\$ 1

* Including to non-controlling interests
Note: Amounts may not foot due to rounding.

2016 cash flow guidance

- Expect to generate strong cash from operations in the range of \$700-\$750 million
 - Assumes minimal impact from margin accounts
- Anticipate capital expenditures of approximately \$300 million
- Strong balance sheet offers opportunities

Our Strategic Blueprint

A LEADING GLOBAL SUPPLIER OF INGREDIENT SOLUTIONS

SHAREHOLDER VALUE CREATION

Organic Growth

**Broadening
Ingredient
Portfolio**

**Geographic
Scope**

OPERATING EXCELLENCE

Questions and Answers

Appendix

To supplement the consolidated financial results prepared in accordance with Generally Accepted Accounting Principles (“GAAP”), the Company uses non-GAAP historical financial measures, which exclude certain GAAP items such as acquisition and integration costs, impairment and restructuring costs, and certain other unusual items. The Company uses the term “adjusted” when referring to these non-GAAP amounts.

Management uses non-GAAP financial measures internally for strategic decision making, forecasting future results and evaluating current performance. By disclosing non-GAAP financial measures, management intends to provide investors with a more meaningful, consistent comparison of the Company’s operating results and trends for the periods presented. These non-GAAP financial measures are used in addition to and in conjunction with results presented in accordance with GAAP and reflect an additional way of viewing aspects of our operations that, when viewed with our GAAP results, provide a more complete understanding of factors and trends affecting our business. These non-GAAP measures should be considered as a supplement to, and not as a substitute for, or superior to, the corresponding measures calculated in accordance with generally accepted accounting principles.

Non-GAAP financial measures are not prepared in accordance with GAAP; therefore, the information is not necessarily comparable to other companies. A reconciliation of each non-GAAP historical financial measure to the most comparable GAAP measure is provided below.

Reconciliation of non-GAAP adjusted net income and adjusted diluted earnings per share (EPS) to GAAP net income and diluted EPS

	Three Months Ended March 31, 2016		Three Months Ended March 31, 2015	
	(in millions)	EPS	(in millions)	EPS
Net income attributable to Ingredion	\$127.2	\$1.73	\$83.7	\$1.15
Add back:				
Acquisition / integration costs, net of income tax benefit of \$0.2 million and \$0.9 million in 2016 and 2015, respectively	0.5	0.01	2.8	0.04
Restructuring charge, net of income tax benefit of \$4.0 million	-	-	6.4	0.09
Charge for fair value mark-up of acquired inventory, net of income tax benefit of \$1.1 million	-	-	1.9	0.02
Non-GAAP adjusted net income	<u>\$127.7</u>	<u>\$1.74</u>	<u>\$94.8</u>	<u>\$1.30</u>

Reconciliation of non-GAAP adjusted operating income to GAAP operating income

(in millions)	Three Months Ended	
	March 31,	
	2016	2015
Operating income	\$200.3	\$139.5
Add back:		
Acquisition/integration costs	0.7	3.7
Restructuring charge	-	10.4
Charge for fair value mark-up of acquired inventory	-	3.0
Non-GAAP adjusted operating income	\$201.0	\$156.6

Reconciliation of non-GAAP adjusted effective income tax rate to GAAP effective income tax rate

(Dollars in millions)	Three Months Ended March 31, 2016		
	Income before Income Taxes (a)	Provision for Income Taxes (b)	Effective Income Tax Rate (b/a)
As Reported	\$ 186.1	\$ 56.1	30.1%
Add back:			
Acquisition / integration costs	0.7	0.2	
Adjusted Non-GAAP	<u>\$ 186.8</u>	<u>\$ 56.3</u>	30.1%

Reconciliation of non-GAAP adjusted effective income tax rate to GAAP effective income tax rate

(Dollars in millions)	Three Months Ended March 31, 2015		
	Income before Income Taxes (a)	Provision for Income Taxes (b)	Effective Income Tax Rate (b/a)
As Reported	\$ 125.5	\$ 39.8	31.7%
Add back:			
Restructuring charge	10.4	4.0	
Acquisition / integration costs	3.7	0.9	
Charge for fair value mark-up of acquired inventory	3.0	1.1	
Adjusted Non-GAAP	<u>\$ 142.6</u>	<u>\$ 45.8</u>	32.1%