

QUESTIONS AND ANSWERS FROM
2026 ANNUAL MEETING OF STOCKHOLDERS

Q: Why do you not release a press release when you have new quarterly and yearly earnings?

A: *(Jim Zallie, Chairman & CEO, speaking)* We do, in fact, release a press release at every quarterly earnings cycle, along with our quarterly earnings. You can find them on our website at ir.ingredionincorporated.com.

Q: How has the GLP-1 market affected Ingredion?

A: *(Jim Zallie, Chairman & CEO, speaking)* At this stage, we see minimal short-term direct impact on our business. Given our focus on healthful solutions, we see meaningful long-term opportunity. This past quarter, we highlighted the greater than 50% growth in our protein-fortification portfolio and high single-digit growth in our sugar-reduction portfolio. In addition, one of the categories that is benefiting from increased use by GLP-1 dieters is dairy, that is being protein fortified. Ingredion's texturizers have a significant presence in the dairy category. The impact of these medications is something we are continuing to watch closely as they continue to gain increased adoption. We look at the situation in a balanced way, from a standpoint of our focus on healthful solutions and the opportunities it provides with respect to dieters that are using these medications.

Q: With geopolitics, how is the company affected? And have emerging markets outside these areas created opportunity for Ingredion over the next several years?

A: *(Jim Zallie, Chairman & CEO, speaking)* One of the things we noted on our last earnings call is that we are monitoring the impacts of the conflict in the Middle East on energy prices and the resulting direct and indirect effects. We have incorporated these considerations into our full-year earnings guidance and are working to mitigate any direct impacts through price increases. All of this is reflected in our guidance.

Regarding geopolitics, and somewhat analogous to how we managed tariff impacts last year, is that we have demonstrated repeatedly that we operate with agility and resilience to be able to navigate these headwinds. Last year, for example, we offset a low single-digit million-dollar increase in tariffs. We expect to navigate this year's geopolitical environment in a similar manner. Additionally, following the pandemic, we localized and regionalized our supply chain, making us much less vulnerable to supply chain disruptions caused by geopolitical shocks. The resiliency we built into our supply chain positions us very well.